

**REPORT TO: HEALTH & SOCIAL CARE SERVICES COMMITTEE ON  
3 FEBRUARY 2010**

**SUBJECT: DELAYED DISCHARGE FUNDING**

**BY: DIRECTOR OF COMMUNITY SERVICES**

**1. REASON FOR REPORT**

- 1.1. The report sets out the funding allocation in previous years through NHS Grampian and how this resource was utilised.
- 1.2. The report also sets out the amount allocated to the Moray Council, and developments for future use of this funding.
- 1.3. This report is submitted to Committee in terms of the Council's Administrative Scheme in relation to the function of the Council as Social Work Authority under the Social Work (Scotland) Act 1968.

**2. RECOMMENDATION**

**2.1 It is recommended that The Health & Social Care Services Committee:**

- (i) **agrees the changes made to Delayed Discharge Funding for 2009/10;**
- (ii) **approves the outline funding to be paid to NHS Grampian as detailed in APPENDIX 1 of £295,000 for 2009/10; and**
- (iii) **agrees that a further report will be brought back to the next Committee.**

**3. BACKGROUND**

- 3.1 The Scottish Government have set targets for the reduction in the number of delayed discharges in hospital care across Scotland. NHS Boards were given the responsibility to meet the national target of zero for their Board area. In Moray this was delegated to the Grampian Integrated Strategic Planning and Monitoring Group (NHS Grampian, Aberdeen City, Aberdeenshire and Moray Councils).
- 3.2 Priority areas were identified by group members to ensure that the target could be met. The proportion of the funding that was allocated to Moray was £431,000.
- 3.3 It was agreed by the Moray Community Health and Social Care Partnership (MCHSCP) that this resource should continue to be allocated to support the development of hospital and community based services to enable the delayed discharge target of zero in Moray to be met in 2008-09. This was, in the main, to ensure that there was sufficient allied health professional, nursing, and geriatrician time in place. All of these posts are on permanent contracts.

- 3.4 For 2008-09 financial year, this Committee on 24 September 2008 (para 3 of the minute refers), agreed that The Moray Council would contribute £341,000 for Moray delayed discharge initiatives and for 2008-09 only contribute up to £90,000 towards Grampian-wide initiatives.
- 3.5 It has been agreed with NHS Grampian that, from 2009-10, the Moray allocation of Delayed Discharge Grant should be considered separately from the Delayed Discharge Grant in the remainder of the Grampian Area. This allows Moray to review and prioritise spending jointly between Health and Social Care. The total amount to be spent in Moray alone in 2009-10 is planned at £490,000. This expenditure will take place across the partnership with both NHS Grampian and Moray Council posts being funded from this allocation.

#### **4. CHANGE IN USE OF FUNDING 2009/10**

- 4.1 From April 2008, the Moray Council became responsible for meeting all future delayed discharge targets set by the Scottish Government and hence directly receiving the funding. In order to continue achieving these targets means relying on staff in the community being available to support this work, including the staff that are currently being paid for through the funding of £431,000 previously allocated to NHS Grampian.
- 4.2 On 6th May 2009 (para 8 of the minute refers) this Committee agreed that the level of funding to NHS Grampian be agreed on an annual basis, following a detailed review, using the principles detailed in the paragraphs below.
- 4.3 An annual review of the Moray delayed discharge funding will be carried out to identify efficiencies and to review the staff that are funded through this initiative. Therefore, for future funding any vacancies of these posts will be agreed between The Director of Community Services and the General Manager of the Moray Community Health & Social Care Partnership (MCH&SCP), prior to advertising the vacancy to ensure the post is still essential for meeting the delayed discharge target. Where vacancies do exist, the savings element of the budget will be taken into account before agreeing the next years funding level.
- 4.4 Any non pay related expenditure e.g. equipment, will be agreed across the MCH&SCP at the beginning of each financial year to ensure that this expenditure continues to contribute to the delayed discharge zero target.
- 4.5 Discussions have been held between Moray Council and NHS Grampian concerning the use of this grant in 2009/10. Given the difficult financial climate in both organisations it is essential that the funding is directed to ensure that performance against National targets are maintained, therefore any changes to funding has been carefully negotiated. Details of the break down of funding is attached in **APPENDIX 1**.

- 4.6 It is anticipated that there will be continuing development of joint services to meet the demands of performance in respect of delayed discharges; therefore further changes to the use of funding can be anticipated in future years.
- 4.7 The changes proposed for 2009/10 are:
- £75,000 funding for Care in the Community Posts, relate to The Moray Council employees, therefore funding to be permanently allocated to Community Care budget;
  - The surplus of £61,000 as detailed in **APPENDIX 1** to be retained as no evidence of spend has been received from NHS Grampian.
- 4.8 Further discussions are on going with NHS Grampian regarding the surplus for 2009/10. The results of these discussions will be reported back to the next Committee.
- 4.9 It is therefore proposed to pay over the balance identified in **APPENDIX 1** of £295,000 to NHS Grampian for Delayed Discharge funding 2009/10. With further discussions ensuing with NHS Grampian regarding the £61,000 detailed above using the principles detailed in para 4.3.

## **5. RISKS**

- 5.1 As the staff that have been recruited to support this work are on permanent contracts, any changes to the existing arrangements will require a discussion between The Director of Community Services and the General Manager of the MCHSCP to ascertain how these contracts can be supported in the future.
- 5.2 If funding ceases, there is a risk that the Moray Council will not meet the national targets set by the Scottish Government.

## 6. **SUMMARY OF IMPLICATIONS**

### **(a) *Single Outcome Agreement/Service Improvement Plan***

- (i) The use of the Delayed Discharge Funding promotes the outcomes identified in National Outcome 6 – We Live Longer Healthier Lives.**

### **(b) Policy and Legal** None.

### **(c) Resources (Financial, Risks, Staffing and Property)**

The financial implications are throughout this report and specifically laid out in **APPENDIX 1**.

### **(d) Consultations**

Director of Community Services; General Manager, Moray Community Health & Social Care Partnership; D Bosworth, Principal Accountant.

## 7. **CONCLUSION**

- 7.1 In previous years NHS Grampian managed the allocation of resources to support the work to reduce the number of delayed discharges across Grampian. This responsibility now rests with the Moray Council and the basis of funding for 2009/10 is set out in paragraph 4 above.**

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Background Papers:

Ref: