

**National Outcome 10 – We live in well-designed, sustainable places where we are able to access the amenities and service we need**

Local Outcome 18 – More people in Moray will have access to affordable housing

<b>KEY ACTION</b>	<b>Increase the supply of affordable housing</b>	
<b>SMART Targets for Key Action</b>		
<p>The following target has been identified to measure the increase in the supply of affordable housing –</p> <p>Targets:</p> <ul style="list-style-type: none"> <li>Reduce the gap between new affordable houses required annually (shortfall identified in Housing Needs Study and updated annually) and the number of new affordable houses provided.</li> </ul>		
<b>Quarter 1 Milestone</b>		<b>Date</b>
<ul style="list-style-type: none"> <li>Affordable Housing Guidelines for Developers agreed</li> <li>Tender for Council new build accepted</li> <li>Affordable Housing Investment Programme for 2009/10 agreed with Scottish Government/RSLs</li> </ul>		19 May 2009 2 June 2009 End June 2009
<b>Quarter 2 Milestone</b>		<b>Date</b>
<ul style="list-style-type: none"> <li>Meetings with RSLs/Developers held to assist in preparation of Strategic Housing Investment Plan 2010/15</li> </ul>		Sept 2009
<b>Quarter 3 Milestone</b>		<b>Date</b>
<ul style="list-style-type: none"> <li>Submission of Strategic Housing Investment Plan 2010/15 to Scottish Government</li> <li>Draft Interim LHS available for consultation</li> </ul>		November 2009 December 2009
<b>Quarter 4 Milestone</b>		<b>Date</b>
<ul style="list-style-type: none"> <li>Council new build Phase 1 project on site</li> <li>Interim LHS 2010/13 agreed</li> </ul>		March 2010

**Expected outcome/contribution to the local and national outcome**

The shortage of affordable housing in Moray is the greatest barrier to achievement of this outcome. Increasing the supply will therefore contribute to addressing this.

**Resources**

Affordable Housing Investment Programme (via SG to RSLs) = £12.5m.  
Council new build =£4.6m  
Staff

**Lead Officer,  
including contact  
details**

**Jill Stewart, The Moray Council  
Tel: 01343 563532**

**National Outcome 10 – We live in well-designed, sustainable places where we are able to access the amenities and service we need**

Local Outcome 18 – More people in Moray will have access to affordable housing

<b>KEY ACTION</b>	<b>Improve housing quality in the public and private sectors</b>	
<b>SMART Targets for Key Action</b>		
<p>The following have been identified as targets to measure the progress against improving housing quality in the public and private sectors –</p> <p>Targets:</p> <ul style="list-style-type: none"> <li>• Achieve target of £1.667m for Private Sector Housing Grant budget spend for 2009/10</li> <li>• Achieve target of £8.555m for Housing Investment Programme spend in 2009/10</li> </ul>		
<b>Quarter 1 Milestone</b>		<b>Date</b>
○ % of Council houses compliant with SHQS		June 2009
<b>Quarter 2 Milestone</b>		<b>Date</b>
<ul style="list-style-type: none"> <li>○ Consultative draft Scheme of Assistance agreed</li> <li>○ Draft Asset Management Plan produced</li> <li>○ % of Council houses compliant with SHQS</li> </ul>		August 2009 Sept 2009 Sept 2009
<b>Quarter 3 Milestone</b>		<b>Date</b>
<ul style="list-style-type: none"> <li>○ Draft Housing Investment Strategy produced</li> <li>○ % Council houses compliant with SHQS</li> </ul>		December 2009 December 2009
<b>Quarter 4 Milestone</b>		<b>Date</b>
<ul style="list-style-type: none"> <li>○ Final Scheme of Assistance agreed</li> <li>○ Housing Investment Programme for 2010/11 agreed</li> <li>○ % Council houses compliant with SHQS</li> </ul>		March 2010 February 2010 March 2010
<b>Expected outcome/contribution to the local and national outcome</b>		
<p>Improving housing quality in both the private and public sectors will enable best use to be made of existing housing resources and can contribute to enabling people to remain in their current homes, thus reducing pressure through the Housing List.</p>		

<b>Resources</b>	
Private Sector Housing Grant =£1.667m Housing Investment Programme = £8.555m Staff	
<b>Lead Officer, including contact details</b>	<b>Jill Stewart, The Moray Council Tel: 01343 563532</b>

**National Outcome 10 – We live in well-designed, sustainable places where we are able to access the amenities and service we need**

Local Outcome 19 – Homeless people will be provided with appropriate accommodation

KEY ACTION	Tackle Homelessness	
<b>SMART Targets for Key Action</b>		
<p>The following targets have been identified to measure the progress against tackling homelessness –</p> <p>Targets:</p> <ul style="list-style-type: none"> <li>• Increase temporary accommodation by 49 properties in 2009/10 (of which 20 will be Council properties)</li> <li>• Achieve target of 0 breaches of Unsuitable Accommodation Order 2004 in 2009/10</li> </ul>		
<b>Quarter 1 Milestone</b>	<b>Date</b>	
<ul style="list-style-type: none"> <li>○ Breaches of Unsuitable Accommodation Order</li> <li>○ No. of additional temporary accommodation units provided</li> </ul>	June 2009 June 2009	
<b>Quarter 2 Milestone</b>	<b>Date</b>	
<ul style="list-style-type: none"> <li>○ Draft Homelessness Strategy agreed for consultation</li> <li>○ Breaches of Unsuitable Accommodation Order</li> <li>○ No. of additional temporary accommodation units provided</li> </ul>	11 August 2009 Sept 2009 Sept 2009	
<b>Quarter 3 Milestone</b>	<b>Date</b>	
<ul style="list-style-type: none"> <li>○ Progress report on implementation Homelessness Improvement Plan</li> <li>○ No. of additional temporary accommodation units provided</li> <li>○ Breaches of Unsuitable Accommodation Order</li> </ul>	December 2009 December 2009 December 2009	
<b>Quarter 4 Milestone</b>	<b>Date</b>	
<ul style="list-style-type: none"> <li>○ Revised Homelessness Strategy in place.</li> <li>○ Increase in temporary accommodation units achieved.</li> <li>○ Breaches of Unsuitable Accommodation Order</li> </ul>	March 2010 March 2010 March 2010	

<b>Expected outcome/contribution to the local and national outcome</b>	
Increasing the number of temporary units for homeless households will assist in the provision of appropriate accommodation for homeless households.	
<b>Resources</b>	
General Services Homelessness Budget Use of Council owned properties for temporary accommodation Use of RSL/private sector landlord properties for temporary accommodation	
<b>Lead Officer, including contact details</b>	<b>Jill Stewart, The Moray Council Tel: 01343 563532</b>

**National Outcome 11 – We have strong, resilient and supportive communities where people take responsibility for their own actions and how they affect others**

Local Outcome 20 – Our communities will be resilient to emergencies

<b>KEY ACTION</b>	<b>Multi-agency approach to address issues of national security (Government's Contest Strategy)</b>	
<b>SMART Targets for Key Action</b>		
As part of the multi-agency approach to address issues of national security the following actions have been agreed for 2009/10 –		
Actions:		
<ul style="list-style-type: none"> <li>• Establishment of the 'Delphinus Group'</li> <li>• Organise and roll out awareness raising sessions delivered by Grampian Police / Government representatives</li> </ul>		
<b>Quarter 1 Milestone</b>		<b>Date</b>
<b>Quarter 2 Milestone</b>		<b>Date</b>
<ul style="list-style-type: none"> <li>○ Agreement to establish a 'Delphinus Group' either as a standing Agenda item on 'Safer and Stronger' or as a separate subgroup to address 'National Security' related issues.</li> <li>○ Single Points of contact within Partner Agencies to be identified.</li> </ul>		Sept 2009
<b>Quarter 3 Milestone</b>		<b>Date</b>
<ul style="list-style-type: none"> <li>○ Briefing and awareness raising session to be delivered to group by Grampian Police / Government representatives.</li> </ul>		Dec 2009
<b>Quarter 4 Milestone</b>		<b>Date</b>
<ul style="list-style-type: none"> <li>○ Development and Approval of action plan to progress partnership activity in support of National Security / Delphinus</li> </ul>		March 2010

**Expected outcome/contribution to the local and national outcome**

Increased awareness across all agencies of potential risks to National Security and issues specific to the Moray area. Increased knowledge of 'Delphinus and Contest 2 Strategy' and a partnership action plan to address key risks associated with the prevention of Islamic and domestic extremism in the Moray area. This multi-agency approach to tackling security issues will contribute to making Moray a strong, resilient and supportive community (national outcome 11) resilient to emergencies (local outcome 21).

**Resources**

Initial resources committed to this are likely to be minimal beyond attendance of identified representatives at briefings / awareness raising sessions delivered by Government / Police personnel. Once Action plan is developed and approved towards end of financial year additional resources may need to be identified to follow up on the Action plan in the future.

**Lead Officer,  
including contact  
details**

**Supt Sharon Milton, Grampian Police  
Tel: 01224 307051**

**National Outcome 11 – We have strong, resilient and supportive communities where people take responsibility for their own actions and how they affect others**

Local Outcome 20 – Our communities will be resilient to emergencies

<b>KEY ACTION</b>	<b>Multi-agency approach to implementing local security and emergency issues</b>	
<b>SMART Targets for Key Action</b>		
<p>To deploy a multi-agency approach to implementing local security and emergency issues, the following actions have been identified for 2009/10 –</p> <p>Actions:</p> <ul style="list-style-type: none"> <li>• Service Business Continuity Plans produced and training and testing schedule developed</li> <li>• Test and review of the Control of Major Accident Hazards (COMAH) – Moray Distilleries and Maturation Warehouses plan (Sept 2009)</li> <li>• Review and test of the Moray Council Operational, Service plans and arrangements</li> <li>• Review system for the issue of Automated Warnings (Mar 2010)</li> </ul> <p>(Work to be carried out to consider what the partnership are seeking to deliver, rather than list individual agency actions – comments currently being gathered)</p>		
<b>Quarter 1 Milestone</b>		<b>Date</b>
<ul style="list-style-type: none"> <li>○ Critical functions for each service identified and agreed</li> <li>○ Carry out review of Emergency Contact Directory details for Moray Council</li> <li>○ Carry out test of Control of Major Accident Hazards (COMAH) – Moray Distilleries and Maturation Warehouses plan</li> </ul>		June 2009
<b>Quarter 2 Milestone</b>		<b>Date</b>
<ul style="list-style-type: none"> <li>○ Finalise and produce all Service Business Continuity Plans</li> <li>○ Review Service Emergency plans</li> <li>○ Moray Council – Coastal Pollution Plan reviewed</li> <li>○ Contact details for Automated Warning System reviewed</li> <li>○ Review Control of Major Accident Hazards (COMAH) – Moray Distilleries and Maturation Warehouses plan</li> </ul>		Sept 2009
<b>Quarter 3 Milestone</b>		<b>Date</b>
<ul style="list-style-type: none"> <li>○ Scheduling for carrying out tests on Business Continuity Plans agreed</li> <li>○ Emergency Contact Directory details for Moray Council reviewed</li> <li>○ Carry out testing of Moray Council – Coastal Pollution Plan</li> <li>○ Carry out testing of the Automated Warning System</li> <li>○ Carry out testing of the Moray Council – Operational Flooding Arrangements</li> </ul>		Dec 2009

Quarter 4 Milestone	Date
<ul style="list-style-type: none"> <li>○ Develop and begin to deliver Awareness training for staff on Business Continuity Planning</li> <li>○ Carry out review of the Moray Council – Operational Flooding Arrangements</li> <li>○ Carry out review on Automated Warning System</li> </ul>	Mar 2010
<p><b>Expected outcome/contribution to the local and national outcome</b></p>	
<p>The development, implementation and review of Business Continuity Plans and various emergency testing is geared to improve and create more efficient plans and system for dealing with any local emergencies. This will make Moray a stronger and resilient community (National Outcome 11) if or when a local emergency may occur.</p>	
<p><b>Resources</b></p>	
<p>Emergency Planning Unit Officer and Business Continuity Officer to lead with support from Council departmental staff as required.</p>	
<p><b>Lead Officer, including contact details</b></p>	<p><b>Sandy Ritchie, The Moray Council Tel: 562502</b></p>

**National Outcome 9 – We live our lives safe from crime, disorder and danger**

Local Outcome 17 – There is a reduction in alcohol related offending in Moray

KEY ACTION	Reduction in alcohol related offending	
<b>SMART Targets for Key Action</b>		
<p>The reduction in alcohol related offending in Moray will be measure through the following targets –</p> <p>Targets:</p> <ul style="list-style-type: none"> <li>• Reduction in adult alcohol related offending</li> <li>• Reduction in juvenile alcohol related offending</li> </ul>		
<b>Quarter 1 Milestone</b>		<b>Date</b>
<ul style="list-style-type: none"> <li>○ Complete and produce report on Problem Profile Serious and Violent Crime Moray Division 2008/09</li> <li>○ Carry out Operation Avon's in targeted areas</li> <li>○ Run one campaign targeting adult alcohol related offending</li> </ul>		June 2009
<b>Quarter 2 Milestone</b>		<b>Date</b>
<ul style="list-style-type: none"> <li>○ Run Summer Violence Reduction campaign through utilising Taxi Marshalls and awareness raising posters</li> <li>○ Carry out Operation Avon's in targeted areas</li> </ul>		Sep 2009
<b>Quarter 3 Milestone</b>		<b>Date</b>
<ul style="list-style-type: none"> <li>○ Run the Safer Streets campaign</li> <li>○ Carry out Operation Avon's in targeted areas</li> </ul>		Dec 2009
<b>Quarter 4 Milestone</b>		<b>Date</b>
<ul style="list-style-type: none"> <li>○ Run the Warrants campaign</li> <li>○ Carry out Operation Avon's in targeted areas</li> </ul>		March 2010

<b>Expected outcome/contribution to the local and national outcome</b>	
The work carried out through the Key Action will help meet the local outcome (17) of reducing the levels of alcohol related offending in Moray, through a programme of campaigns and operations targeting actual and potential offenders.	
<b>Resources</b>	
There are no additional resource implications resulting from the key action milestones	
<b>Lead Officer, including contact details</b>	<b>Adrian Moar, Grampian Police 01343 563407</b>