

Corporate Plan > 2029: Progress Update 2025-26

Priority: Build Thriving Resilient Empowered Communities

Key Performance Indicators	Target	Benchmarking Comparator Averages	2023/24	2024/25	2025/26	Short term trend
Town Vacancy Rates	9.0%	13.1% Family Group	14.1%	14.0%	Oct 2026	
Number of new Community Action Plans in place	3	N/A	3	3	3	
Participatory Budgeting activity – 1% target of Council budget	100%	N/A	23.12%	13.78%	38.52%	
Number of affordable housing completions at end of current financial year	Data only	N/A	97	110	91	
Percentage of schools that are rated B or better for condition	50.9%	N/A	41%	41%	46%	
Percentage of schools that are rated B or better for suitability	100%	N/A	100%	100%	100%	
CO2 emissions area wide per capita (in tonnes)	3.52t	5.05t Family Group	3.88t	3.95t	Jul 2027	
CO2 emissions within scope of LA per capita (in tonnes)	3.41t	4.72t Family Group	6.46t	6.40t	Jul 2027	

Desired Outcome	Due Date	Latest Status Update		Progress (cumulative)	Status Icon
		Progress made	'Go to Green' Plan		
BUILD THRIVING RESILIENT EMPOWERED COMMUNITIES - Overall Progress	30-Dec-2030			51%	
Delivery of the Levelling Up Fund elements of the Elgin City Centre Masterplan	31-Mar-2028	Changes to programme agreed. Title transfer of new Creative Arts Centre to Council. Design work for surface water management scheme at Sawmill and		40%	

		Auction Mart site progressed.			
Delivery of Town Centre Improvement Plan & Annual Report	31-Mar-2028	Focused on Local Development Plan and accessing external funding to deliver TCIP projects. Design works progressed for Dufftown and Forres projects. Review of all TCIP actions complete. TCIP programme Annual report presented.		20%	
Take a partnership approach to locality planning in priority areas of Moray to enable people to influence services and develop community action	31-Mar-2026	Locality Planning in Buckie and New Elgin ongoing. In Buckie, cost of living remains focus for monitoring group and action plan, support work around The Hub, Area Forum and Development Trust. Continued growth in The Link, New Elgin with focus on community activities and supports. Consultation and engagement support provided in respect of Learning Estate and Libraries and Leisure events, first phase of Learning Estate engagements complete and information shared. Funding gained from Architecture Heritage Fund to help support delivery of Cultural Quarter. Allotment potential sites investigated in Buckie and Lossiemouth, lease terms being negotiated in Forres.	Timescale for completion of locality planning planned work extended to December 2026 and around community engagement to March 2027. The Link, New Elgin showing wider aspirations around funding for halls and improvements to open spaces. Recruitment of Development Officer to deliver next phase of Cultural Quarter project. Development of Community Engagement Strategy ongoing.	84%	

		Moray Engage platform operational.			
Delivery of the Housing. Investment and Affordable Housing Supply programmes	31-Mar-2028	Programme delivery in several areas as planned.		40%	
Tackle the affordability and standard of our learning estate to ensure sustainability while meeting climate requirements	31-Dec-2030	Scale down of Elgin High School Extension build agreed to repurpose existing building to meet lower future capacity requirement. Independent external review of school roll forecasting completed. Contract award for future Forres Academy complete. Engagements completed as planned. Schools BB upgrade programme objective met.	LEIP2 funding to be transferred to another qualifying school project.	58%	

